



(An exploration-stage company)

Form 51-102F1

## ***Management's Discussion & Analysis***

Three months ended March 31, 2023

This Management's Discussion & Analysis ("MD&A") of GFM Resources Limited (the "Company") is for the three months ended March 31, 2023, and up to the date of this report, and it should be read together with the consolidated financial statements for the year ended December 31, 2022 and 2021 and the condensed consolidated interim financial statements for the three months ended March 31, 2023 and 2022, and related notes thereto, (together, the "Financial Statements"), which are prepared in accordance with International Financial Reporting Standards ("IFRS"). The reader should also reference the annual MD&A for the year ended December 31, 2022.

Unless otherwise indicated, all amounts are expressed in Canadian dollars.

### **1.- Date of this report: May 24, 2023.**

### **2.- Overall performance and events**

#### **a) Description of Business**

GFM Resources Limited is an emerging mineral exploration company focused on the acquisition and development of high-potential exploration properties in Mexico and Latin America. Its shares are listed on the NEX Board of the TSX Venture Exchange ("TSX-V") under the symbol GFM.H. The Company was incorporated under the laws of British Columbia, Canada in 1987. During the year ended December 31, 2000, the Company continued its operation into the Yukon Territory, Canada, under the Business Corporation Act of Yukon, and registered as an extra-provincial company in British Columbia under the laws of British Columbia.

The Company's majority shareholder is Compañía Minera Autlán, S.A.B. de C.V. ("Autlan"), a Mexican company listed on the Mexican Stock Exchange - *Bolsa Mexicana de Valores* – and controlled by Mr. José Antonio Rivero Larrea, a director of the Company.

Autlan is active in manganese and ferroalloy operations in Mexico and owns a gold-producing mine in the state of Sonora, Mexico.

#### **b) Financings**

On November 17, 2017:

- The Company entered into a loan agreement (the "Loan Agreement") with Autlan with effect from August 1, 2017. Under the terms of the Loan Agreement, Autlan will make available to the Company a line of credit in up to USD \$2,000,000 per year. Advances made under the Loan Agreement bear annual simple interest calculated on the London Interbank Offered Rate ("LIBOR") plus 2%, calculated daily on the outstanding balance. The principal outstanding, together with any accrued but unpaid interest will become due and payable on demand, but such demand shall not to be made unless the Company has sufficient funds to repay the loan. There are no convertibility features on this Loan Agreement.

During the Three months ended March 31, 2023, the weighted-average interest rate was 6.61% (2022 – 2.22%).



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- The Company's Mexican subsidiary GFM Resources de Mexico, S.A. de C.V. (the "Subsidiary") entered into a separate loan agreement with Autlan (the "Subsidiary Agreement"), with retroactive effect from August 1, 2017. Under the terms of the Subsidiary Agreement, Autlan will make available to the Subsidiary a line of credit in up to MXN \$40,000,000 (approximately USD \$2,000,000) per year. Advances made under the Subsidiary Agreement bear annual simple interest calculated on the Bank of Mexico's inter-bank loan rate (TIIE for its acronym in Spanish – *Tasa de Interés Interbancaria de Equilibrio*) plus 2%, calculated daily on the outstanding balance. The Subsidiary Agreement has a term of two years, which can be extended upon agreement of the parties. There are no convertibility features on this Subsidiary Agreement. During the three months ended March 31, 2023, the weighted-average interest rate was 13.06% (2022 – 8.01%).

The following table summarizes the new loans with Autlan (expressed in Canadian dollars):

	Principal	Interest			Mexican IVA value-added tax (net)	Total
		accrued	repaid	net		
	\$	\$	\$	\$	\$	\$
Balance, December 31, 2021	1,155,764	144,046	(132,101)	11,945	1,912	1,169,621
Loan Agreement	38,031	4,631	-	4,631	-	42,662
Subsidiary Agreement	-	6,780	(11,841)	(5,061)	(1,895)	(6,956)
Foreign exchange adjustment	(8,344)	1,380	(1,432)	(52)	(17)	(8,413)
Balance, March 31, 2022	1,185,451	156,837	(145,374)	11,463	-	1,196,914
Loan Agreement	183,160	34,140	(11,565)	22,575	-	205,735
Subsidiary Agreement	-	29,018	(14,739)	14,279	3,535	17,814
Foreign exchange adjustment	113,908	1,136	145	1,281	(35)	115,154
Balance, December 31, 2022	1,482,519	221,131	(171,533)	49,598	3,500	1,535,617
Loan Agreement	80,358	19,077	(27,719)	(8,642)	-	71,716
Subsidiary Agreement	-	12,981	(23,575)	(10,594)	(3,772)	(14,366)
Foreign exchange adjustment	30,803	(3,606)	5,770	2,164	272	33,239
<b>Balance, March 31, 2023</b>	<b>1,593,680</b>	<b>249,583</b>	<b>(217,057)</b>	<b>32,526</b>	<b>-</b>	<b>1,626,206</b>

Interest on both the Loan Agreement and Subsidiary Agreement is invoiced to the Company by Autlan on a bi-annual basis. The Company has repaid all interest due on these agreements that was outstanding up to December 31, 2022.

## c) Board of Directors and Officers

As at the date of this MD&A, the following are the Directors and Officers of the Company:

José Antonio Rivero Larrea	Director, Chairman of the Board	(Mexico)
Esteban Rivero González	Director, President and Chief Executive Officer	(Mexico)
James Robertson, P.Eng.	Director, Audit Committee Chair	(Vancouver)
Horacio Alcocer	Director	(Mexico)
Salvador Miranda	Chief Financial Officer & Corporate Secretary	(Vancouver)



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d) Mineral exploration

*La Casita, Durango, Mexico*

On May 13, 2008, the Company entered into a formal Purchase and Sale Agreement (the "Property Agreement") to acquire from Grupo Ferrominero, S.A. de C.V. ("Grupo", a company controlled by a director of the Company) the "La Casita" mineral property, formerly known as El Rodeo property ("the Acquisition") in the State of Durango, Mexico, consisting of three mineral claims.

The Company is keeping the property under care and maintenance, with related costs charged to the consolidated statement of income (loss). The conclusions from earlier exploration programs on the property indicated that further exploration would be merited. The Company is analyzing different possibilities for this property, as well as considering other mineral properties as possible acquisition targets.

*Dany II, Guanajuato, Mexico*

During the year ended December 31, 2019, the Company issued a bid to the Mexican mining authorities for the potential acquisition of the Dany II concession in the state of Guanajuato, Mexico. The Company's majority shareholder, Autlan, owns other concessions in this area. While the bid was successful, the Mexican Ministry of Mines in Mexico has not issued the concession title. Furthermore, there is no assurance that the Mexican Ministry of Mines will extend issue new concession titles, in which case the Company would attempt to request a refund. If the title is issued, the Company will add this concession to its portfolio of properties for potential exploration.

The following property examination costs and concession payments have been incurred:

	Prepaid amount		Expensed	
	As at		Three months ended March 31	
	March 31, 2023	December 31, 2022	2023	2022
	\$	\$	\$	\$
La Casita concession fees	9,013	-	8,711	6,882

The Company drew down on its Loan Agreement for these payments.



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**3.- Results of operations**

	Three months ended March 31				
	2023	% of	2022	% of	% change
	\$	expenses	\$	expenses	
<b><u>Cash expenses</u></b>					
Administration and accounting	15,000	37.15%	15,000	37.70%	0.00%
Property examination costs	8,711	21.58%	6,882	17.30%	26.58%
Audit and legal	6,315	15.64%	7,832	19.69%	-19.37%
Directors' fees	6,000	14.86%	6,000	15.08%	0.00%
Filing and transfer agent fees	2,624	6.50%	2,601	6.54%	0.88%
Office and sundry	1,722	4.27%	1,467	3.69%	17.38%
	<u>40,372</u>	<u>100.00%</u>	<u>39,782</u>	<u>100.00%</u>	<u>1.48%</u>
<b><u>Non-cash (income) expenses</u></b>					
Interest on loans	32,058		11,411		
Foreign exchange loss (gain)	(8,517)		(11,698)		
Mexican taxes	219		593		
	<u>23,760</u>		<u>306</u>		
<b>Loss for the period</b>	<b>(64,132)</b>		<b>(40,088)</b>		
Exchange differences on translating foreign operations, net of tax	<u>(42,245)</u>		<u>(4,993)</u>		
<b>Total comprehensive loss for the period</b>	<b><u>(106,377)</u></b>		<b><u>(45,081)</u></b>		

The significant amounts from the comparative periods were as follows:

- Administration and accounting consists of a monthly fee paid to a company controlled by the Chief Financial Officer of the Company at a monthly rate of \$5,000.
- Property examination costs relate to the maintenance of the La Casita concessions, as detailed in the prior section, and are consistent with those of the prior year, with minor variations due to re-expression in Canadian dollars.
- Audit and legal fees are generally comparable to those accrued or paid for the comparable period of the prior year.
- Directors' fees: a monthly stipend is paid to a director of the Company in his capacity of Chair of the Audit Committee. This fee was \$2,000 per month.
- Filing fees were include transfer agent and quarterly fees paid to the TSX Venture Exchange, and they were comparable to those of the same period of the prior year.
- Office expenses comparable to those incurred in the comparative period.
- Interest related to the Loan Agreement and Subsidiary Agreement are described above in Section 2(b). Interests increased due to both the higher amount of principal outstanding and a general increase in interest rates during the year ended December 31, 2022 and the three months ended March 31, 2023. All interest accrued and outstanding up to December 31, 2022, has been repaid.
- Foreign exchange rates have been shown volatility due to external factors, including changes in interest rates, monetary policy and economic situation of each jurisdiction, etc., affecting both the foreign exchange loss and the exchange differences on translating foreign operations.



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## 4.- Summary of quarterly results:

	Quarter ended (three-month figures) (\$)							
	31-Mar 2023	31-Dec 2022	30-Sep 2022	30-Jun 2022	31-Mar 2022	31-Dec 2021	30-Sep 2021	30-Jun 2021
Loss before other expenses	(31,855)	(29,618)	(90,797)	(75,776)	(28,084)	(29,982)	(51,351)	(39,926)
Per share, basic and diluted	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)
Loss for the period	(64,132)	(60,662)	(111,552)	(92,899)	(40,088)	(44,832)	(60,954)	(51,840)
Per share, basic and diluted	(0.00)		(0.01)	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)
Other comprehensive income (loss)	(42,245)	(11,084)	(28,400)	(8,033)	(4,993)	414	937	(4,816)
Per share, basic and diluted	(0.00)		(0.00)	(0.00)	(0.00)	0.00	0.00	(0.00)
Total comprehensive loss	(106,377)	(71,746)	(139,952)	(100,932)	(45,081)	(44,418)	(60,017)	(56,656)
Per share, basic and diluted	(0.01)		(0.01)	(0.01)	(0.00)	(0.00)	(0.00)	(0.00)
Total assets	38,515	57,516	25,297	46,128	35,867	42,087	41,059	20,784
Total liabilities	1,648,176	1,560,800	1,456,835	1,337,714	1,226,521	1,187,660	1,142,214	1,061,922
Shareholders' deficiency	(1,609,661)	(1,503,284)	(1,431,538)	(1,291,586)	(1,190,654)	(1,145,573)	(1,101,155)	(1,041,138)
Cash dividends declared	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil

The loss for the March 2023 period was higher as compared to the March 2022 period mostly due to higher interests accrued on the Loan Agreement and the Subsidiary Agreement.

The increase in the loss and comprehensive loss for the December 2022 quarter as compared to the last quarter of 2021 is mostly due to the increase in interest on the Company's loans, due both to higher principal outstanding and higher interest rates, while the operational expenses of the Company have remained consistent and with minor change from the prior year.

The higher loss during the September 2022 quarter is mostly due to foreign exchange variation, as the Loan Agreement and the Subsidiary Agreement are denominated in US dollars and Mexican pesos, respectively, and both currencies experienced notable variations with respect to the Canadian dollar during the quarter. Also, as the loan principal increases, the interest accrued also increases, and during 2022 there has been a significant increase in interest rates.

The higher loss for the second quarter (June 2022) is largely due to the foreign exchange loss during this quarter. During the June quarter of 2021 there was a foreign exchange gain. As well, the costs related to the annual general meeting of shareholders held during this quarter pushed the general expenses higher. The interest expenses are also larger due to the larger amount of principal outstanding pursuant to the Loan Agreement and the Subsidiary Agreement.

The loss for the first quarter of 2022 is very consistent with that one of the same period in 2021, as explained in detail in Section 3.

Cash expenses in the last quarter of 2021 were consistent with those of the last quarter of 2020. The higher net loss in 2020 was due to the write-down of Mexican taxes taking place all in that quarter, rather than on a quarterly basis as was done in 2021.

While cash expenses during the third quarter of 2021 were consistent with those of the third quarter of 2020, the larger loss for the period is mostly driven by foreign exchange adjustments required to state in Canadian dollars amounts booked in either U.S. dollars for the Loan Agreement, or in Mexican pesos for amounts related to the Mexican subsidiary.

During the second quarter of 2021, the Company incurred the costs of preparing its annual general meeting of shareholders. The legal fees related to this annual meeting were higher than those during the June 2020 quarter. A credit note was provided for the third quarter of 2021 to correct this.



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**5.- Liquidity and working capital**

	<b>March 31, 2023</b>	<b>December 31, 2022</b>
	<b>\$</b>	<b>\$</b>
Cash and cash equivalents	<b>26,961</b>	54,557
Accounts receivable (Canadian GST)	<b>1,251</b>	1,321
Total liquidity	<b>28,212</b>	55,878
Prepaid expenses and deposits	<b>1,290</b>	1,638
Advance payment of mineral concessions	<b>9,013</b>	-
Accounts payable and accrued liabilities	<b>(21,970)</b>	(17,788)
Amounts due to related parties	-	(7,395)
Loans with related party	<b>(1,626,206)</b>	(1,535,617)
Working capital deficiency:	<b>(1,609,661)</b>	(1,503,284)

Given the present level of ongoing obligations and expenses, the Company must rely on the continued financial support from Autlan in order to meet its operational obligations for the foreseeable future.

**6.- Capital resources**

The Company's ability to raise additional funds from the equity markets will largely depend upon general market conditions, and the Company's ability to acquire new properties and to achieve certain exploration milestones. In order to attain these objectives and to meet its operational obligations, the Company will continue to rely on the financial support from Autlan. There can be no assurance the Company will be successful in achieving these goals and, accordingly, there is a material uncertainty casting significant doubt about the Company's ability to continue as a going concern.

**External factors**

There are many external factors that can adversely affect general workforces, economies and financial markets globally. Examples include, but are not limited to, COVID-19 global pandemic and political conflict in other regions. It is not possible for the Company to predict the duration or magnitude of adverse results of such external factors and their effect on the Company's business or ability to raise funds.

In addition, as the health and safety of the Company's employees, contractors, visitors, and stakeholders are the Company's top priority, the Company will monitor developments with respect to COVID-19, both globally and within its operating jurisdictions, and will implement any such changes to its business as may be deemed appropriate to mitigate any potential impacts to its business and the stakeholders. Such changes may include, but are not limited to, temporary closures of the Company's site exploration activities or offices and deviations from the timing and nature of exploration plans.

The Company would take the necessary measures to renegotiate, if required, any contractual obligations with respect to potential exploration and other expenses. The Company will also examine the internal controls required for a secure operation of its computer and other electronic resources for operation from a remote location.





## 7.- Off-balance sheet arrangements

There are no off-balance sheet arrangements, and no contingent liabilities or other obligations.

## 8.- Transactions with related parties

The following transactions with related parties took place:

Three months ended March 31:	2023	2022
	\$	\$
Management fees paid to InterAmerica Consulting & Development Inc. ("InterAmerica"), a company controlled by Mr. Salvador Miranda, the Chief Financial Officer of the Company:	15,000	15,000
Director's fees paid to Midas Management Inc. ("Midas"), a company controlled by Mr. James Robertson, a director of the Company and chairman of its audit committee:	6,000	6,000
Advances pursuant to the Loan Agreement (Section 2(b) above):	80,358	38,031
Interest accrued on Loan Agreement and Subsidiary Agreement:	32,058	11,411
Interest repaid on the Loan Agreement and Subsidiary Agreement (including Mexican value added tax):	(55,066)	(13,736)

The following amounts were due to related parties:

As at:	March 31, 2023	December 31, 2022
	\$	\$
Amounts owed to Autlan pursuant to Loan Agreement:	1,195,615	1,123,938
Amounts owed to Autlan pursuant to Subsidiary Agreement:	430,591	411,679
Amounts due to InterAmerica in management fees and reimbursable expenses (paid subsequently):	-	5,295
Director's fees owed to Midas (paid subsequently):	-	2,100
	1,626,206	1,543,012

Management is of the opinion that these transactions have occurred in the normal course of operations, and they are measured at the exchange amount, being the amount of consideration established and agreed to by the transacting parties.



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### **9.- Proposed transactions**

There are no specific proposed transactions as at the date of this MD&A. The Company is examining several properties as potential acquisition targets.

### **10.- Critical accounting estimates and adoption of new accounting standards**

#### *Critical accounting estimates*

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income, and expenses. On an ongoing basis, management evaluates its judgments and estimates in relation to assets, liabilities, revenue, and expenses. Management uses historical experience and various other factors it believes to be reasonable under the given circumstances as the basis for its judgments and estimates. Actual results may differ from these estimates.

#### *Adoption of new accounting standards*

No new accounting standards or IFRS pronouncements were adopted during the three months ended March 31, 2023.

### **11.- Financial instruments**

With the adoption of IFRS 9, the Company has classified cash, accounts receivables, accounts payable and accrued liabilities, value-added tax payable, due to related parties and loans with related party at amortized cost. At present, the Company does not have any FVTPL or FVTOCI financial assets.

The Company's financial instruments are exposed to certain financial risks. The risk exposures and the impact on the Company's financial instruments are summarized below.

#### *Currency Risk*

As at March 31, 2023, all of the Company's cash and cash equivalents were held either in Canadian dollars, US dollars or Mexican pesos. The Company incurs expenditures in Canada and Mexico, and as such is exposed to currency risk associated with these costs.

A change in the value of the Mexican peso by 10% relative to the Canadian dollar would affect the Company's working capital by approximately \$40,000 (2022 - \$38,000), and its net loss for the year by approximately \$2,000 (2022 - \$2,000).

#### *Interest rate and credit risk*

The Company has cash balances and significant debt owed to a majority shareholder. The Company periodically monitors the investments it makes and is satisfied with the credit ratings of its banks. The Company is not exposed to interest rate risk, as its convertible loan instrument is subject to fixed interest rates. The Company is exposed to interest rate risk on its loans with a related party. A change 1% change in interest rate would affect the interest by approximately \$5,900 based on the principal outstanding as at March 31, 2023 (2022 - \$4,600).

#### *Liquidity risk*

The Company will depend on the advances provided by Autlan through the Loan Agreement and the Subsidiary Agreement. The liquidity risk relates to the low cash position and the dependence on these advances. See Note 1 to the Financial Statements for further discussion regarding liquidity risks.





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### **13.- Management's responsibility over financial information**

The Company's management is responsible for presentation and preparation of the quarterly and annual consolidated financial statements and the MD&A. These financial statements have been prepared in accordance with IFRS.

The MD&A has been prepared in accordance with the requirements of securities regulators, including National Instrument 51-102 of the Canadian Securities Administrators ("CSA").

The quarterly and annual consolidated financial statements and information in the MD&A necessarily include amounts based on informed judgments and estimates of the expected effects of current events and transactions with appropriate consideration to materiality. In addition, in preparing the consolidated financial information we must interpret the requirements described above, make determinations as to the relevancy of information to be included, and make estimates and assumptions that affect reported information. The MD&A also includes information regarding the impact of current transactions and events, sources of liquidity and capital resources, operating trends, risks, and uncertainties. Actual results in the future may differ materially from our present assessment of this information because future events and circumstances may not occur as expected.

#### **Disclosure Controls and Procedures**

In connection with National Instrument 52-109 (Certificate of Disclosure in Issuer's Annual and Interim Filings) ("NI 52-109"), the Chief Executive Officer and Chief Financial Officer of the Company have filed a Venture Issuer Basic Certificate with respect to the financial information contained in the condensed consolidated interim financial statements for the three months ended March 31, 2023, and this accompanying MD&A.

In contrast to the full certificate under NI 52-109, the Venture Issuer Basic Certificate does not include representations relating to the establishment and maintenance of disclosure controls and procedures and internal control over financial reporting, as defined in NI 52-109. For further information, the reader should refer to the Venture Issuer Basic Certificates filed by the Company with the Annual Filings on SEDAR at [www.sedar.com](http://www.sedar.com).

### **14.- Risk factors**

Development-stage mineral exploration companies face a variety of risks and, while unable to eliminate all of them, the Company aims at managing and reducing such risks as much as possible.

Few exploration projects successfully achieve development due to factors that cannot be predicted or anticipated, and even one such factor may result in the economic viability of a project being detrimentally impacted such that it is neither feasible nor practical to proceed. The Company closely monitors its activities and those factors that could impact them and employs experienced consulting to assist in its risk management and to make timely adequate decisions.



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Title to mineral properties involves certain inherent risks due to the difficulties of determining the validity of certain claims, as well as the potential for problems arising from the frequently ambiguous conveyance history characteristic of many mineral properties. Regarding the properties under the option agreement described in Section 2, Autlan has provided reasonable assurance that its mineral properties' titles are in good standing.

The price of the commodities being explored is also a significant risk factor, as a substantial decline in their price could result in a decision to abandon a specific project.

Environmental laws and regulation could also impact the viability of a project. The Company has ensured that it has complied with these regulations, but there can be changes in legislation outside the Company's control that could also add a risk factor to a project.

At the present time, the Company has no rights to a property of merit, and therefore its ability to raise capital is limited, having to rely on funding provided by Autlan to meet its obligations, including the search for a property of merit.

Finally, operating in a specific country has legal, political and currency risk that must be carefully considered to ensure their level is commensurate to the Company's assessment of the project.

### **15.- Forward-looking statements**

Certain statements made and information contained in this MD&A and elsewhere constitute "forward-looking information" within the meaning of the Ontario Securities Act. Forward-looking statements are subject to a variety of risks and uncertainties which could cause actual events or results to differ from those reflected in the forward-looking statements, including, without limitation, risks and uncertainties relating to the interpretation of drill results and the estimation of mineral resources, the geology, grade and continuity of mineral deposits, the possibility that future exploration, development results will not be consistent with the Company's expectations, accidents, equipment breakdowns, title matters and surface access, labour disputes, the potential for delays in exploration activities, the potential for unexpected costs and expenses, commodity price fluctuations, currency fluctuations, failure to obtain adequate financing on a timely basis and other risks and uncertainties, including those described under Risk Factors in each MD&A.

In addition, forward-looking information is based on various assumptions including, without limitation, the expectations and beliefs of management, the assumed long-term price of gold, that the Company will receive required permits and access to surface rights, that the Company can access financing, appropriate equipment, and sufficient labour and that the political environment within Mexico will continue to support the development of environmentally safe mining projects. Should one or more of these risks and uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described in forward-looking statements. Accordingly, readers are advised not to place undue reliance on forward-looking statements.



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**16. - Other MD&A requirements**

- a) The Company, as a "venture issuer", is not required to prepare an Annual Information Form at this stage.

Copies of all previously published financial statements, management discussions, meeting materials, news releases, etc., are available on the CSA's System for Electronic Document Analysis and Retrieval (SEDAR) website at [www.sedar.com](http://www.sedar.com). Additional Company information is available on its website at [www.gfm-resources.com](http://www.gfm-resources.com).

- b) Information pursuant to sections of National Instrument 51-102:

- i) Section 5.3: Please refer to Sections 3 and 4 above, and to the consolidated statements of loss and comprehensive loss included with the Financial Statements, and Notes 2, 3, 11 and 12 thereto.

- ii) Section 5.4: Share Capital: please refer to Note 7 to the Financial Statements.

As at the date of this MD&A, the Company has 19,085,071 common shares issued and outstanding, and no stock options or warrants outstanding.

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